

{ The John Howard Society of Ontario maintains that an effective and just criminal justice system should uphold the law, respect the individual, be restrained in the use of its powers and provide opportunities for people to change and grow. }



THE JOHN HOWARD SOCIETY OF ONTARIO

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2006

MISSION STATEMENT

Effective, Just and Humane Responses to Crime and its Causes

METHODS

In furtherance of its Mission, the Society:

1. Provides for the effective integration into the community of those in conflict with the law, and provides, or encourages others to provide, services to those in contact with, or affected by the Criminal Justice System;
2. Promotes changes in the law and the administration of justice which will lead to the more humane and effective treatment of individuals;
3. Promotes citizen awareness of the problems of crime and its causes, acceptance of responsibility to respond to these problems and involvement in the delivery and management of justice related programs;
4. Promotes the fair and humane treatment of all incarcerated persons and seeks to ensure that all forms of detention and imprisonment comply with relevant legal and human rights standards.

DESCRIPTION

The John Howard Society of Ontario is an organization of citizens who accept responsibility for understanding and dealing with the problems of crime and the criminal justice system.

2006

REPORT OF THE PRESIDENT



I am pleased to report on the activities of the Board of Directors during this past year. The matters which have come to the attention of the Board have been varied and challenging and I can certainly attest to the conscientious and intelligent manner in which this Board has carried out its responsibilities.

As in past years, the Board received and reviewed regular monitoring reports as specified in its board calendar which is set at the first meeting of the year. These include monitoring reports on financial condition, asset protection, budgeting, staff treatment, and fundraising policies and practices. As well, as part of our regular annual routine, we undertook and completed a performance appraisal of our Executive Director and reviewed our Ends Statements.

As the financial statements contained in this report reflect, our situation is improving but our expenses still exceed our revenue. We are now in the process of a financial review which has required a more in-depth look at the two direct service programs funded by the Provincial Society, In Touch (the transportation service for families of prisoners) and Institutional Services. Changes have already been made as a result of the review to date and we anticipate more in the coming year as we receive more information and recommendations as the review progresses. We are committed to ensuring the financial sustainability of the Society.

Financial sustainability was certainly a factor in our decision to move our offices and, fortunately we were able to find suitable, affordable accommodation. We want to recognize the efforts and work of our staff in the process of the move and the assistance of Matthew Johnson of Colliers International in helping us to understand the market and presenting the alternatives to us.

With respect to our membership and structure, the Board has been the steward of changes that have occurred during this year or are in process. We have been supporting the work of our new branch in Belleville and are happy to report that they are providing needed services to that community and obtaining some funding. The Board is also overseeing the amicable separation of Victoria/Haliburton/Simcoe & Muskoka into two separate entities and the disentanglement processes made necessary by this action. While we have added two new locals, I am sorry to report that the John Howard Society of Collins Bay Penitentiary has ceased to be a branch. This action was taken at their request because they concluded that, due to circumstances relating to the retrofit of the institution, they lacked the capacity to carry out their responsibilities as a branch at this time. They do, however, continue to meet as a John Howard Society group.

We continued to receive reports on the state of corrections and social policy, both provincially and federally, and on the activities of our staff targeted at government and the public that are in furtherance of our mission. This year, I have communicated, as President of this Board, with the Ontario Minister of Community Safety and Correctional Services on matters such as community programs for those serving an intermittent sentence, public accessibility to reports and the transfer of the operation of the Correctional North Correctional Centre from the private sector to the public sector.

ably a good deal less expensive than harsher measures. In the short run, understandable anger about crime can sometimes trump reason but we have to hope that in the long run the voices of reason can prevail.

Ontario is an active member of the John Howard Society of Canada and a supporter of the work of the National Society from the standpoint of both its activities with respect to criminal justice policies and practices and its efforts around capacity building and standards for the John Howard Society across the country. A good deal of the Board's attention this year has been spent on the work of

SURELY A CIVILIZED SOCIETY PREFERS THE LEAST HARSH AND LEAST CRUEL METHOD WHICH IS EFFECTIVE. WHILE IT MAY BE LESS IMPORTANT THAN EFFECTIVENESS OR HUMANITY, THE COST OF CORRECTIONS CANNOT BE IGNORED.

As well at our meetings, the Board was regularly informed about the work of the Standing Committee on Prison Conditions in Ontario. We have reviewed a draft of their first report on the Superjails in Ontario and anticipate receiving the final version of the document at our meeting following the Annual General Meeting with recommendations for distribution to government and more widely. We look forward to reports of their further activities as they move on to issues relating to conditions in detention centres and the increasing remand population in Ontario. The growing remand population has been an issue of concern to the Society for the last number of years. Statistics indicate that over 60% of the average daily population in Ontario correctional facilities are on remand, mostly awaiting trial. The situation does not seem to be improving despite bail supervision programs. We believe that those deemed innocent should not be incarcerated if there is any reasonable alternative.

There are, I believe, some guiding principles to which all sensible people ought to be able to ascribe. Firstly, we want criminal sanctions to be effective. To determine that, we ought to have reference to the available empirical evidence and we ought to apply the rules of logic to that empirical evidence. Secondly, all other things being anywhere near equal, surely a civilized society prefers the least harsh and least cruel method which is effective. Finally, while it may be less important than effectiveness or humanity, the cost of corrections cannot be ignored. Spending a whole lot of money on measures which may actually be less effective than less expensive methods is contemptuous of the taxpayer. The corrections measures we support are at least as effective, usually more effective, and almost invari-

the National office to trade mark the John Howard Society name and to develop policies for the Society across Canada.

Sadly, I must also report the death of Sophia Tuyl who had been a member of this Board for many years as the representative from Thunder Bay. I would like to recognize her contributions to the Society and express our sympathies to her family.

Rightly, I will end my remarks by expressing my thanks to my fellow directors for their commitment and shared expertise and for working so well together over this past year, to our affiliates for their work in support of the Provincial Society and in their communities, and to our Executive Director and her staff for their skill and dedication. I also wish to thank especially the thousands of citizens across the province for their support as volunteers and donors, support which is crucial to our success as an organization.



Bruce Simpson
President





It has been a busy and rewarding year for the John Howard Society of Ontario. In general, we are pleased to note significant growth at the Affiliate level and solid progress in several areas at the Ontario office. I am pleased to highlight key activities of the Society during the year.

Policy Activities

The Society's work to effect positive change in social and criminal justice policies and practices continues through activities focusing on both government and the public.

On the provincial government front, we continue to be an active participant in the Advisory Council on Youth Justice Issues, the Advisory Council on Adult Correctional Issues and the CSO Restructuring Committee. We communicate with Ministers and senior public officials on matters of concern such as conditions in prisons, increases in the use of remand, the design of youth custody facilities, alternatives to custody, the Ontario Sex Offender Registry and voting by prisoners in provincial elections. We have also met

this year with the Chair and Vice-Chairs of the Ontario Earned Release and Parole Board around how we could support the renewal of provincial parole and are working with the board; with senior officials of Ombudsman Ontario about implications of the reorganization of that office; and, with Legal Aid Ontario by way of staff participation on its Prison Law Advisory Committee. Staff have continued to support the work of our Board's Standing Committee on Prison Conditions of Ontario as it reviewed material for and completed its First Report to the Board on Super Jails. This report, in turn, will be submitted to government and hopefully lead to meaningful discussions with respect to the recommendations contained in the report.

Staff continue to produce materials to ensure that our Affiliates and local communities are adequately informed about current social and criminal justice issues as they arise. Most notably, we released two publications this year: Fact Sheet #22 Crime and the Criminal Justice System in Ontario: Current data and trends, which was designed to counter some of the myths about crime in Ontario, and Remand in Ontario: A backgrounder, which highlights the increasing use of remand and issues connected with this disturbing trend. These, along with community presentations and media contacts, speak to our understanding that public education is essential to sustainable policy change.

Research Activities

Our Centre of Applied Research and Programme Development completed a provincial study for the Department of Justice examining the implementation of the Youth Criminal Justice Act in Ontario. Study results are currently being prepared for academic publications and dissemination. Funding was also secured from the National Crime Prevention Centre (NCPC) to examine the relationship between provincial discharge planning, access to adequate housing and homelessness in partnership with faculty from the University of Guelph and York University. The projected completion date for this study is June 30th, 2006.

We have recently secured funding for two additional projects. The first is a feasibility study examining youth crime, victimization, homelessness and pre-release planning. The study will be used to determine the scope of a 3-year national study undertaken in conjunction with faculty from the Centre of Criminology, University of Toronto. The second project

involves research on the children of prisoners and links to early criminal onset and life trajectories. NCPC is providing funding to our Centre for this research in partnership with McGill University.

The Centre is engaged in ongoing research and support services. A proposal has been submitted and is under review by NCPC to develop, implement and research youth attendance centres in Toronto with an aboriginal model to be developed and researched in collaboration with the London Affiliate. This work is to be done in partnership with faculty from the University of Western Ontario and the University of Windsor. In addition, research staff has provided ongoing support to Affiliates through proposal development, literature reviews and collecting and classifying data for institutional services and staff compensation.

Affiliates and Executive Directors

The Society's commitment to providing leading-edge, effective and evidence-based programs and our excellent reputation in this regard was clearly evident from the number of new programs funded by the government including youth attendance centres, bail programs, housing initiatives and other alternative to custody interventions across Ontario.

Executive Directors from JHS Affiliates across Ontario have, through ongoing committee work, continued to commit significant time and expertise to the John Howard Society collective. Their work includes ongoing Affiliate reviews to ensure that local Affiliates adhere to standards and practices that are consistent with 'what works literature', our operational policies and statutory obligations; ongoing development and implementation of best practices that ensure programs and services achieve the best possible outcomes; revisions to Institutional Services reporting practices and templates to ensure that data collected is reliable and reflective of the work done through Affiliates in prisons across Ontario; a Pay Equity refresher to ensure continued consistency with legislation; and, updating of our Conflict of Interest policy as well as a staff compensation survey.

Representatives from four Affiliates worked with JHS Ontario staff and Board as members of the Pension Committee in carrying out responsibilities for both monitoring and managing the Pension Plan of the Society. This past year was particularly busy with the review and updating of our Statement of Investment Policies and Procedures (SIPP), plan valuation and numerous improvements to management policies and practices to ensure that our Plan is administered with the highest standards of care. Plans

for member education sessions are underway with tentative delivery in the Fall of this year.

Operations

The lease for our premises at 123 Edward Street expired in 2005 and we were faced with a significant increase in rental costs prompting a search for new premises. With expert help from Matthew Johnson of Colliers International, a new location for the Provincial Society was found with leasing terms that will help contain accommodation costs through to 2013. We officially took possession in October of 2005

A key activity this year was the completion of a financial review of the John Howard Society of Ontario. From that, a number of recommendations were approved by the Board and will be implemented over the coming year to help achieve increased financial efficiencies in our operations. A Financial Monitoring Committee, chaired by Board Treasurer, Ken Doan, was struck to oversee the implementation of these recommendations and to ensure the utmost in financial accountability for the Society.

John Howard Society of Canada

We continued to work with other Provincial Executive Directors to develop crisis response protocols, presenting the work and recommendations of that Committee at the National meeting in Edmonton in November.

While continuing to rely on the John Society of Canada for leadership with respect to matters that are federal, staff did undertake activities in support of the National Society's efforts to increase public awareness of criminal justice issues connected with the recent federal election and legislation recently introduced regarding mandatory minimum sentences and conditional sentences.

Work in Progress

Executive Directors from across Ontario have initiated a collective review of the Society's brand and key messages to determine if improvements are necessary to portray and promote the Society more effectively. Don Evans of the Canadian Training Institute has generously agreed to work with us through this process.

Acknowledgements

The writing of this report offers an opportunity to acknowledge publicly all those who support and carry out the mission and work of the Society.

The Board of Directors is responsible for governance matters. Their commitment in terms of expertise, time and

attention ensures that the Society continues to meet high standards of accountability and governance. Again, a special note of appreciation to President, Bruce Simpson, Treasurer, Ken Doan and the other members of the Executive Committee, for assuming additional tasks and continuing to provide wise counsel and guidance.

The Society staff bring with them vast expertise in their respective fields, a strong team spirit and commitment to the Society's cause. They have shown tremendous enthusiasm and dedication in what has been a very busy year. My personal thanks to each of them.

Our sincere appreciation to our donors, who continue to contribute, generously, to the Society. They believe in our work and understand the importance of philanthropy in our sector and its direct relationship to the development and delivery of effective solutions for social and criminal justice problems in our communities. They also deservedly share in our achievements this past year and in our vision of work to be done.

A special note again this year to acknowledge the support we have received from Toronto law firm, Torys, Ian Fleming of Cactus Design in Toronto, Don Evans of CTI in Toronto and others who have given valuable time to the Society.

The Year Ahead

We understand and recognize the importance of good social and criminal justice polices, reliable research and effective, evidence-based programs and practices in achieving and maintaining safe and healthy communities. The results of our efforts in communities across Ontario continue to demonstrate that such strategies are far more effective, for the majority of offenders, than overcrowded prisons. We continue to be committed to achieving excellence in our work and to making a positive difference in our communities.

We look forward to the opportunities and challenges of the coming year.



Paula Osmok
Executive Director

2006

BOARD AND STAFF MEMBERS

John Howard Society of Ontario ~ Board of Directors

Executive Committee

Bruce F. Simpson	President
Jim Preston	Vice President
Richard Beaupre	Secretary
Ken Doan	Treasurer
Rick Gadde	Executive Member at-large
Allan Manson	Executive Member at-large

Directors

Sheila Arthurs	Peter Barton
Brian Cavanagh	Andrew Confente
Wes Cragg	Ron Cuthbert
Bill Durant	Abb Gilbert
Yukimi Henry	Brenda McKinley
Robert McMenemy	Gerald Molloy
Paul Mundra	Neville Nunes
Jean Olibris	John Rives
Michelle Theriault	Peter Wood
Morris Zbar	

Staff

Paula Osmok	Executive Director
Barb Hill	Director of Policy Development
Pat Johnston	Finance & Benefits Coordinator
Barry Clark	Director of Research
Nathan Innocente	Researcher
Ruba Ali	Researcher
Chris Chin	Transportation Program Coordinator
Ashok Pillay	Transportation Driver
Byron Smith	Transportation Driver
Petrona Allen	Transportation Driver
Mohan McCarthy	Transportation Driver
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Ms. Marg Bodnar
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1. Liisa Leskowski, Executive Director, JHS Thunder Bay.
2. Suzanne Stortini, Executive Director, JHS Sault Ste. Marie and Frank Stancic, Executive Director, JHS Sarnia.
3. Laura Maw, Executive Director, JHS Victoria-Haliburton-Simcoe & Muskoka
4. Nathan Innocente, Researcher with JHSO.



**FACES
OF
JHS**



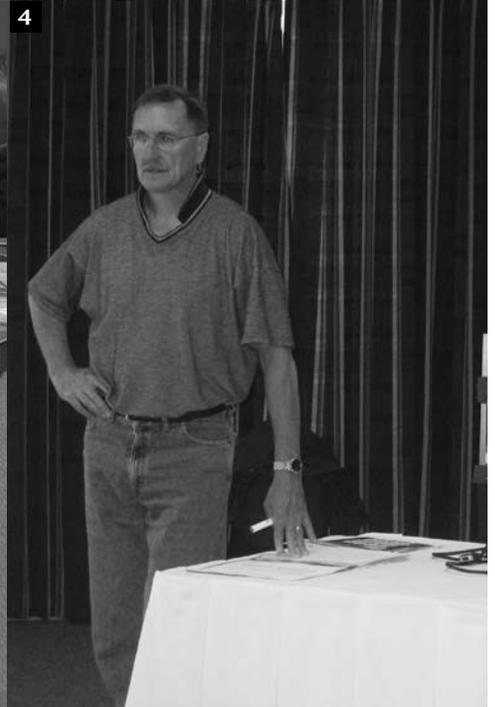
5. Jim Wells, Executive Director, JHS Niagara, John Bilton, Executive Director, JHS Waterloo Wellington and Gary Reist, Executive Director, JHS Peel-Halton-Dufferin.
6. Greg Rogers, Executive Director, JHS Toronto

1. Barry Clark, Director of Research with JHS Ontario.

2. Barb Hill and Lori Cunningham.

3. JHS Ontario Board of Directors

4. Don Wadel, Executive Director, JHS Ottawa, leading a session at a recent Executive Directors Committee meeting.



5. Paula Osmok, JHSO Executive Director and John Bilton, Executive Director, JHS Waterloo Wellington at a recent EDC meeting

6. Ruba Ali, Researcher, JHS Ontario



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AUDITORS' REPORT

To the Members of John Howard Society of Ontario Provincial Office

The accompanying condensed balance sheet and condensed statements of operations - general fund and changes in externally restricted fund balances are derived from the complete financial statements of John Howard Society of Ontario Provincial Office as at December 31, 2005 and for the year then ended. In our auditors' report dated April 3, 2006 on the complete financial statements, we expressed a qualified opinion because we were unable to satisfy ourselves concerning the completeness of fundraising and other contribution revenues. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the condensed financial statements.

In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These condensed financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these financial statements may not be appropriate for their purposes. For more information on the Society's financial position, results of operations and cash flows, reference should be made to the related complete financial statements.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a horizontal line that starts under the 'K' and ends under the 'P'.

Chartered Accountants

Toronto, Canada

April 3, 2006

JOHN HOWARD SOCIETY OF ONTARIO

PROVINCIAL OFFICE (Incorporated under the laws of Ontario)

Condensed Balance Sheet

December 31, 2005, with comparative figures for 2004

	2005	2004
Assets		
Current assets	\$ 829,827	\$ 1,128,306
Capital assets	12,837	11,015
Investments (market value - \$987,697; 2004 - \$681,428)	863,174	603,673
Land and buildings	242,584	274,994
	\$ 1,948,422	\$ 2,017,988

Liabilities and Fund Balances

Current liabilities	\$ 405,502	\$ 315,447
Long-term debt	62,554	181,574
Fund balances:		
General	1,411,199	1,453,814
Externally restricted	69,167	67,153
	1,480,366	1,520,967
	\$ 1,948,422	\$ 2,017,988

Condensed Statement of Operations - General Fund

Year ended December 31, 2005, with comparative figures for 2004

	2005	2004
Revenue	\$ 1,128,901	\$ 985,567
Expenses	1,167,454	1,144,177
Deficiency of revenue over expenses before amortization	(38,553)	(158,610)
Amortization	4,062	11,787
Deficiency of revenue over expenses	\$ (42,615)	\$ (170,397)

Statement of Changes in Externally Restricted Fund Balances

Year ended December 31, 2005, with comparative figures for 2004

			2005	2004
	A.M. Kirkpatrick Award Fund	JHS Ontario/ MacFarlane Scholarship Fund	Total	Total
Fund balances, beginning of year	\$ 46,307	\$ 20,846	\$ 67,153	\$ 64,258
Interest income	1,389	625	2,014	3,895
Scholarships and awards	-	-	-	(1,000)
Fund balances, end of year	\$ 47,696	\$ 21,471	\$ 69,167	\$ 67,153



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