

**JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON**  
AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO  
**FINANCIAL STATEMENTS**  
AS AT MARCH 31, 2022

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Approved on behalf of the Board



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Approved on behalf of the Board



## INDEPENDENT AUDITOR'S REPORT

To the Directors of John Howard Society of Waterloo - Wellington

### Opinion

I have audited the financial statements of **John Howard Society of Waterloo-Wellington**, which comprise the statement of financial position as at **March 31, 2022**, and the statements of operations, changes in net assets, and cash flows, for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion the accompanying financial statements present fairly, in all material respects, the financial position of John Howard Society of Waterloo-Wellington as at **March 31, 2022** and its results of operations, changes in net assets, and cash flows, for the year then ended, in accordance with Canadian Accounting Standards for Not-for-profit Organizations.

### Basis of Opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the entity in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Accounting Standards for Not-for-profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian Auditing Standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

*E.M. Simon CPA*

June 9, 2022  
Kitchener, ON

**E.M. Simon CPA Professional Corporation**

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# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

## STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2022

(with comparative figures as at March 31, 2021)

(the accompanying notes are an integral part of these financial statements)

ASSETS	2022			2021		
	<u>Operating Fund</u>	<u>Capital Fund</u>	<u>Total</u>	<u>Operating Fund</u>	<u>Capital Fund</u>	<u>Total</u>
<b>CURRENT</b>						
Cash - unrestricted	189,826	0	189,826	230,273	0	230,273
Cash - Program Continuance Reserve (note 6)	234,976	0	234,976	235,351	0	235,351
Investments - Program Continuance Reserve (notes 3 and 6)	87,981	0	87,981	87,606	0	87,606
Investments (note 3)	0	211,367	211,367	0	211,367	211,367
Grants, program fees and HST receivable	34,449	0	34,449	60,785	0	60,785
Prepaid payroll expenses	8,657	0	8,657	0	0	0
	555,889	211,367	767,256	614,015	211,367	825,382
<b>LONG-TERM</b> - prepaid benefits	37,001	0	37,001	27,300	0	27,300
<b>PROPERTY AND EQUIPMENT</b> (note 5)	0	1,552,948	1,552,948	0	1,592,864	1,592,864
	<b>\$592,890</b>	<b>\$1,764,315</b>	<b>\$2,357,205</b>	<b>\$641,315</b>	<b>\$1,804,231</b>	<b>\$2,445,546</b>
<b>LIABILITIES</b>						
<b>CURRENT</b>						
Accounts payable and accrued liabilities	56,366	0	56,366	131,495	0	131,495
Program revenue repayable	35,300	0	35,300	25,410	0	25,410
Deferred revenue (note 4)	87,300	0	87,300	86,317	0	86,317
	178,966	0	178,966	243,222	0	243,222
<b>NET ASSETS</b> (page 3)						
Internally restricted (note 6)	322,957	211,367	534,324	322,957	211,367	534,324
Unrestricted	90,967	1,552,948	1,643,915	75,136	1,592,864	1,668,000
	413,924	1,764,315	2,178,239	398,093	1,804,231	2,202,324
	<b>\$592,890</b>	<b>\$1,764,315</b>	<b>\$2,357,205</b>	<b>\$641,315</b>	<b>\$1,804,231</b>	<b>\$2,445,546</b>

# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

## STATEMENT OF CHANGES IN NET ASSETS

FOR THE YEAR ENDED MARCH 31, 2022

(with comparative figures for the year ended March 31, 2021)

(the accompanying notes are an integral part of these financial statements)

	<u>Operating</u> <u>Fund</u>	<u>2022</u> <u>Capital</u> <u>Fund</u>	<u>Total</u>	<u>Operating</u> <u>Fund</u>	<u>2021</u> <u>Capital</u> <u>Fund</u>	<u>Total</u>
<b>NET ASSETS - BEGINNING OF THE YEAR</b>	398,093	1,804,231	2,202,324	304,613	1,844,147	2,148,760
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES</b>	15,831	(39,916)	(24,085)	93,480	(39,916)	53,564
<b>NET ASSETS - END OF THE YEAR</b>	\$413,924	\$1,764,315	\$2,178,239	\$398,093	\$1,804,231	\$2,202,324

# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

## STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31, 2022

(with comparative figures for the year ended March 31, 2021)

(the accompanying notes are an integral part of these financial statements)

### OPERATING FUND

	<u>2022</u>	<u>2021</u>
<b>REVENUES</b>		
Government program grants	3,019,371	3,031,435
United Way	35,341	79,050
Program fees	242,763	290,843
Other program grants	10,711	38,903
Donations and miscellaneous	16,402	25,770
Interest earned	1,393	2,161
	<hr/> 3,325,981	<hr/> 3,468,162
<b>EXPENSES</b>		
Wages and employee benefits	2,867,301	2,909,670
Program	157,897	111,403
Building occupancy	108,126	170,929
Equipment and computer maintenance	88,078	89,981
Office and general	24,239	29,796
Travel	355	1,844
Telephone	24,521	29,942
Contracted Services	19,667	11,887
Professional fees	11,896	14,709
Advertising	8,070	4,521
	<hr/> 3,310,150	<hr/> 3,374,682
<b>EXCESS OF REVENUES OVER EXPENSES</b>	<hr/> \$15,831	<hr/> \$93,480

### CAPITAL FUND

	<u>2022</u>	<u>2021</u>
<b>EXPENSES</b>		
Amortization of property and equipment	39,916	39,916
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES</b>	<hr/> (\$39,916)	<hr/> (\$39,916)

# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31, 2022

(with comparative figures for the year ended March 31, 2021)

(the accompanying notes are an integral part of these financial statements)

CASH FLOWS FROM (TO):	2022			2021		
	<u>Operating Fund</u>	<u>Capital Fund</u>	<u>Total</u>	<u>Operating Fund</u>	<u>Capital Fund</u>	<u>Total</u>
<b>OPERATING ACTIVITIES</b>						
Excess (deficit) of revenues over expenses	15,831	(39,916)	(24,085)	93,480	(39,916)	53,564
Items not requiring cash flows:						
Amortization of property and equipment	0	39,916	39,916	0	39,916	39,916
	15,831	0	15,831	93,480	0	93,480
Change in non-cash current assets and liabilities:						
Investments - Program Continuance Reserve (notes 3 and 6)	(375)	0	(375)	(963)	0	(963)
Investments (note 3)	0	0	0	0	0	0
Grants, program fees and HST receivable	26,336	0	26,336	(16,405)	0	(16,405)
Prepaid payroll expenses	(8,657)	0	(8,657)	0	0	0
Accounts payable and accrued liabilities	(75,129)	0	(75,129)	6,862	0	6,862
Deferred revenue (note 4)	983	0	983	(17,169)	0	(17,169)
Program revenue repayable	9,890	0	9,890	16,868	0	16,868
	(31,121)	0	(31,121)	82,673	0	82,673
<b>INVESTING ACTIVITIES</b>						
Prepaid benefits	(9,701)	0	(9,701)	1,403	0	1,403
<b>FINANCING ACTIVITIES</b>	0	0	0	0	0	0
<b>CHANGE IN CASH FOR THE YEAR</b>	(40,822)	0	(40,822)	84,076	0	84,076
<b>CASH - BEGINNING OF THE YEAR</b>	465,624	0	465,624	381,548	0	381,548
<b>CASH - END OF THE YEAR</b>	\$424,802	\$0	\$424,802	\$465,624	\$0	\$465,624
<b>REPRESENTED BY:</b>						
Cash - unrestricted	189,826	0	189,826	230,273	0	230,273
Cash - Program Continuance Reserve (note 6)	234,976	0	234,976	235,351	0	235,351
	\$424,802	\$0	\$424,802	\$465,624	\$0	\$465,624

# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2022

## 1. NATURE OF THE ORGANIZATION

The John Howard Society of Waterloo-Wellington (JHSWW) is an organization of citizens who accept responsibility for the understanding of and dealing with the problems of crime and the criminal justice system. The organization's mandate is the prevention of crime through service, community education, advocacy and reform.

The organization is incorporated without share capital under the laws of Ontario and registered as a charitable organization with Canada Revenue Agency, and as such is exempt from income tax.

## 2. SIGNIFICANT ACCOUNTING POLICIES

### Basis of Accounting

These financial statements have been prepared using Canadian Accounting Standards for Not-for-profit Organizations.

### Fund Accounting

The organization uses fund accounting to maintain its books and records. Fund accounting comprises the collective accounting procedures which result in a self-balancing set of accounts for each fund established by legal, contractual or voluntary actions.

The **Operating Fund** reflects the assets, liabilities, revenues and expenses related to program delivery and administrative activities.

The **Capital Fund** reflects the assets, liabilities, revenues and expenses related to property, equipment and related reserves.

### Revenue recognition

The organization uses the restricted fund method for recognizing revenues, whereby contributions which are restricted by donors to non-operating funds are reflected as income when received or receivable, and to the extent they are unexpended, reflected as restricted net assets on the statement of financial position. Restricted contributions received or receivable by the Operating Fund are reflected as deferred income until spent as designated, provided collection is reasonably assured and amounts reasonably estimable. Non-monetary contribution are not reflected in the financial statements of the organization unless fair values can be reasonably determined.

### Property and Equipment

Property and equipment are reflected at cost, which is amortized at the following annual rates:

Buildings	- 2.5% on a straight-line basis
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### Use of estimates

The preparation of the financial statements requires management to make estimates and assumption that may affect the reported amount of assets and liabilities at the financial statement date and the reported revenues and expenses reported for the year. In these financial statements, amortization of property and equipment requires estimates and assumptions related to the useful life of the related assets. Actual results could differ from those estimates.

# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2022

## 2. SIGNIFICANT ACCOUNT POLICIES (continued)

### Financial instruments

A financial instrument is a contract that creates a financial asset for one entity and a financial liability or equity instrument of another. JHSWW initially measures its financial assets and liabilities at fair value, except for non-arm's length transactions, if any. JHSWW subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments with quoted fair values in an active market, if any, which are measured at fair value. Changes in fair value are recognized in net income. Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement. The amount of the reversal is recognized in net income. JHSWW recognizes its transaction costs in net income in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

## 3. FINANCIAL ASSETS

	<u>2022</u>	<u>2021</u>
Short-term investments reflected at fair value:		
RBC Money Market Funds - Program Continuance Reserve	87,981	87,606
RBC Money Market Funds - Capital Fund	211,367	211,367
	<hr/> 299,348	<hr/> 298,973
Other financial assets reflected at amortized cost:		
Cash	424,802	465,624
Grants and program fees receivable (excluding HST recoverable)	24,837	48,227
	<hr/> \$748,987	<hr/> \$812,824

As in the prior year, management believes JHSWW does not face any significant credit, currency, interest rate, liquidity or market risk with respect to its financial instruments. JHSWW also has no equity instruments measured at cost less a reduction for impairment.

## 4. DEFERRED REVENUE

Deferred revenue reflects restricted grants and donations received or receivable which will be spent as designated in future periods.

## 5. PROPERTY AND EQUIPMENT

			<u>2022</u>	<u>2021</u>
	<u>Cost</u>	<u>Accumulated</u>	<u>Net Book</u>	<u>Net Book</u>
		<u>Amortization</u>	<u>Value</u>	<u>Value</u>
Land - Charles Street	135,000	0	135,000	135,000
Land - Cambridge	320,825	0	320,825	320,825
Building - Charles Street	538,627	181,143	357,484	370,950
Building - Cambridge	1,057,992	318,353	739,639	766,089
Furniture and equipment	27,851	27,851	0	0
	<hr/> \$2,080,295	<hr/> \$527,347	<hr/> \$1,552,948	<hr/> \$1,592,864



# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2022

## 6. RESTRICTIONS ON NET ASSETS

### Internally Restricted Net Assets - Operating Fund - Program Continuance Reserve

A portion of the net assets within the Operating Fund have been restricted to provide for program liabilities in the event of funding cutbacks. Board discretion determines increases and decreases to this fund.

	<u>2022</u>	<u>2021</u>
Opening balance	322,957	322,957
Transfers from (to) unrestricted net assets	0	0
	<u>\$322,957</u>	<u>\$322,957</u>
Represent by:		
Cash - Program Continuance Reserve	234,976	235,351
Investments - Program Continuance Reserve	87,981	87,606
	<u>\$322,957</u>	<u>\$322,957</u>

### Internally Restricted Net Assets - Capital Fund

Internally restricted net assets within the Capital Fund, represent assets that have been restricted by the Board to fund future capital expenditures.

## 7. COMMITMENTS, CONTINGENCIES, CONTRACTUAL OBLIGATIONS

JHSWW has a service contract with Ministry of Children, Community and Social Services. A reconciliation report summarizes by service (detail code), all revenues and expenses, and identifies any resulting surplus or deficit that relates to the Service Contract / CFSA Approval. A review of this report indicates the program had no surplus (excess of revenues over expenses) for the current fiscal year.

JHSWW has an revolving demand credit facility banking agreement which bears interest at prime plus 1.75% and a borrowing ceiling of \$175,000. This facility is secured by a collateral mortgage on the Cambridge property and a general security agreement.

## 8. ECONOMIC DEPENDENCE

The organization receives the majority of its funding for several programs from government sources. The continuance of these programs in their present form is dependent on the continued receipt of funding from these or similar entities.

## 9. SIGNIFICANT EVENTS

During and subsequent to this fiscal year, the world-wide COVID19 pandemic continued impact on all activities around the world. To protect clients, staff and other stakeholders, management accordingly took all necessary steps to comply with government regulations and recommendations before and after the current yearend. While the impact of the COVID19 pandemic will likely have an impact on the organization's financial results for the forthcoming fiscal year, it was impractical to quantify that impact to the date of issuance of these financial statements.

# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2022

## CONTRACTS WITH THE MINISTRY OF THE ATTORNEY GENERAL

Funding agreements with the Ministry of the Attorney General require revenues and expenditures to be clearly identified and distinguished from the organization's other revenues and expenditures in these financial statements. These programs are not required to be, nor have they been, audited on an individual basis.

	<u>Direct</u> <u>Accountability</u> <u>Kitchener</u> <u>Guelph</u>
MAG Funding	168,000
<hr/>	
Expenses:	
Salaries	111,470
Benefits	27,944
<hr/>	
Sub-Total	139,414
Rent	1,200
Insurance	2,150
Administrative fees	14,900
Audit	1,200
Program and office supplies	7,988
Staff expenses	1,148
<hr/>	
Totals	168,000
Net revenue (deficit)	0
Revenue deferred	0
<hr/>	
Surplus/Deficit	\$0
<hr/>	

# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2022

### CONTRACTS WITH THE MINISTRY OF THE ATTORNEY GENERAL (continued)

Funding agreements with the Ministry of the Attorney General require revenues and expenditures to be clearly identified and distinguished from the organization's other revenues and expenditures in these financial statements. These programs are not required to be, nor have they been, audited on an individual basis.

	<u>Partner Assault Response</u>
MAG Funding	
Carried forward	44,801
Current year's allocation	416,343
MCCSS - Pay equity	18,218
	<hr/> 479,362
Client fees (see note below)	56,665
	<hr/> 536,027
Expenses:	
Salaries	373,840
Mandatory benefits	31,710
Non-mandatory benefits	57,389
	<hr/> 462,939
Rent / Lease	5,218
Office supplies, Equipment	14,955
Telecommunications	3,960
Advertising	26
Other	2,200
Staff expenses	224
Audit	720
Insurance	2,400
	<hr/> 29,703
Net revenue	43,385
Revenue deferred	(43,385)
	<hr/>
Surplus revenue	\$0

note - Client fees are reflected on an accrual basis (fees billed), not on a cash basis (fees actually collected).

# JOHN HOWARD SOCIETY OF WATERLOO-WELLINGTON

AN AFFILIATE OF THE JOHN HOWARD SOCIETY OF ONTARIO

NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2022

## CONTRACTS WITH THE MINISTRY OF THE ATTORNEY GENERAL (continued)

Funding agreements with the Ministry of the Attorney General require revenues and expenditures to be clearly identified and distinguished from the organization's other revenues and expenditures in these financial statements. These programs are not required to be, nor have they been, audited on an individual basis.

	<u>Bail Verification and Supervision</u>
MAG Funding	
Carried forward	0
Current year's allocation	185,000
	<hr/> 185,000
Expenses:	
Salaries	166,239
Other operating expenditures	20,442
	<hr/> 186,681
Net revenue (deficit)	<hr/> (1,681)