JOHN HOWARD SOCIETY OF TORONTO
FINANCIAL STATEMENTS
FOR THE YEAR MARCH 31, 2018

JOHN HOWARD SOCIETY OF TORONTO FINANCIAL STATEMENTS MARCH 31, 2018

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INDEPENDENT AUDITORS' REPORT

To the Directors of John Howard Society of Toronto

I have audited the accompanying financial statements of John Howard Society of Toronto, which comprises the statement of financial position as at March 31, 2018, and March 31, 2017 and the statement of operations and changes in fund assets and cash flow statement for the year ended and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement due to fraud and error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. These standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as, evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified audit opinion.

Basis for Qualified Opinion

Note 3 describes that the Society is not adding renovation costs to the cost of one of its buildings. As a result, the capital asset is understated by \$338,038 less any amortization which would have been recorded since 2004. In addition, in common with many charitable organizations, the Society derives revenue from fundraising activities and donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, my verification of of these revenues was limited to the amounts recorded in the records of the Society and I was not able to determine whether any adjustment might be necessary to revenue, excess of revenue over expenditures, current assets, net assets and unearned revenue.

Qualified Opinion

In my opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects the financial position of John Howard Society of Toronto as at March 31, 2018 and March 31, 2017 and of its financial performance and its cash flows for the year ending March 31, 2018 in accordance with Canadian accounting standards for not-for-profit organizations.

Brampton, Ontario June 11, 2018 John M. Lindsay, CPA, C.A.

John M. Lindsay Professional Corporation Authorized to practice public accounting by The Chartered Professional Accountants of Ontario

JOHN HOWARD SOCIETY OF TORONTO STATEMENT OF FINANCIAL POSITION AS AT MARCH 31, 2018

ASSETS

CURRENT		2018	2017
Cash Accounts receivable Accounts receivable-government HST receivable Inventory (notes 2 & 6) Prepaid expenses	\$	787,616 20,755 310,334 40,032 4,556 94,708	\$ 986,639 33,683 273,212 32,862 3,991 32,391
Total current assets		1,258,001	1,362,778
Capital assets (notes 3 & 4)		2,673,595	2,432,785
	\$	3,931,596	\$ 3,795,563
LIABILITIES			
CURRENT Bank indebtness Accounts payable & accrued liabilities Government payables Deferred Contributions (note 5) Current portion of long-term debt	\$	379,130 3,015 27,125 79,710	\$ - 216,960 166,962 961,676
Total current liabilities	3 <u></u>	488,980	1,345,598
LONG TERM Mortgages payable (note 7)	8.	1,642,589 1,642,589	874,465 874,465
Total liabilities	0	2,131,569	2,220,063
FUND BALANCES Benevolent Fund (note 1) Eglinton Building Reserve Fund (note 1) 419 Jones Reserve Fund (note 1) General Fund (note 1)	<u> </u>	1,730 250,000 22,036 1,526,261 1,800,027 3,931,596	1,730 250,000 17,036 1,306,734 1,575,500 \$ 3,795,563
On behalf of the Board:			*1
John 15	-		Director
Amil Ah	-,	*	Director

JOHN HOWARD SOCIETY OF TORONTO STATEMENT OF OPERATIONS FOR THE YEAR MARCH 31, 2018

REVENUE		2018	<u>2017</u>
United Way	\$	521,305	\$ 521,184
Delta Bingo	•	45,384	38,844
City of Toronto		910,279	967,916
Correctional Services Canada & Justice Canada		1,084,670	962,924
Ministry of Attorney General		1,078,101	826,929
Foundations & other agencies		419,127	315,998
Ministry of Community Safety		66,129	171,329
Fee for service		255,583	165,419
Donations and fundraising		128,533	102,418
Other		20,603	52,293
Klink Coffee Sales		54,614	42,790
	n	4,584,328	4,168,044
COST OF SALES-COFFEE	VI	37,366	29,902
EXPENSES			
Advertising & promotion		8,728	12,059
Amortization		80,273	89,667
Bank charges		4,838	5,596
Food		27,316	18,332
Furniture, equipment, computer lease		18,023	22,735
Insurance		20,988	21,007
Mortgage interest		70,775	74,283
Office supplies & expense		68,787	44,659
Postage, fax, courier, publications		9,823	10,637
Printing, copying Professional fees		13,203	13,553
6		279,400	94,453
Program Purchased services		234,615 4,500	200,079
Rent		160,240	152 120
Salaries		2,979,369	153,128 2,699,871
Security system & cleaning & maintenance		106,391	126,571
Staff training		53,354	38,295
Telephone & internet		82,603	77,033
Travel		39,803	34,428
Utilities		64,407	71,498
		4,327,435	3,807,884
Excess of Revenue over Expenses	\$	219,527	\$ 330,258

JOHN HOWARD SOCIETY OF TORONTO STATEMENT OF CHANGES IN FUND BALANCES FOR THE YEAR ENDED MARCH 31, 2018

Benevolent Fund	2018	<u>2017</u>
Balance, beginning of year Expenses paid Balance, end of year	\$ 1,730 <u>-</u> \$ 1,730	\$ 1,730 <u>-</u> \$ 1,730
419 Jones Reserve Fund		
Balance, beginning of year Expenses paid Allocation from General Fund Balance, end of year	\$ 17,036 5,000 \$ 22,036	\$ 27,031 14,995 5,000 \$ 17,036
General Fund		
Balance, beginning of year Transfer to Eglinton Building Reserve Fund Excess of Revenue over Expenses Balance, end of year	\$ 1,306,734 - 219,527 \$ 1,526,261	250,000
Eglinton Building Reserve Fund		
Balance, beginning of year Expenses paid Allocation from General Fund Balance, end of year	\$ 250,000 - - \$ 250,000	\$ - 250,000 \$ 250,000

The accompanying notes are an integral part of these financial statements 4

JOHN HOWARD SOCIETY OF TORONTO STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2018

OPERATING ACTIVITIES:		<u>2018</u>		<u>2017</u>
Excess of Revenue over Expenses Amortization (Increase) Decrease in accounts receivable (Increase) Decrease in accounts receivable-gov (Increase) Decrease in HST receivable (Increase) Decrease in inventory Increase (Decrease) in accounts payable Increase (Decrease) in deferred contributions (Increase) Decrease in prepaid expenses	\$	219,527 80,273 12,928 (37,122) (7,170) (565) 165,187 (139,839) (62,317)	\$	330,258 89,667 (10,878) 13,161 22,277 1,821 39,828 129,358 (2,151)
Cash provided from operations	_	230,902	_	613,341
FINANCING ACTIVITIES:		9		
Increase (Decrease) in mortgages payable Cash transferred from St Leonard's Change in Benevolent Fund Change in 419 Jones Reserve Fund	\$	5,000	\$	(113,878) - - (9,997)
	_	(108,842)	_	(123,875)
INVESTING ACTIVITIES:				
(Purchase) disposal of capital assets	_	(321,083)	-	(54,023)
NET INCREASE (DECREASE) IN CASH		(199,023)		435,443
CASH, at beginning of year		986,639	_	551,196
CASH, at end of year	\$	787,616	\$	986,639
CASH IS REPRESENTED BY: Cash Bank indebtness		787,616 		986,639
	\$	787,616	<u>\$</u>	986,639

JOHN HOWARD SOCIETY OF TORONTO SCHEDULE OF OPERATIONS FOR THE YEAR ENDED MARCH 31, 2018

	<u>2018</u>	<u>2017</u>
Ministry of Attorney General	\$ (33,855) \$	(36,270)
Correctional Services Canada	74,582	127,456
Klink Coffee	(30,578)	(901)
Other Programs	209,378	239,973
Excess of Revenues Over Expenses	\$ 219,527 \$	330,258

JOHN HOWARD SOCIETY OF TORONTO SCHEDULE OF SUPPLEMENTARY OPERATIONS MINISTRY OF THE ATTORNEY GENERAL FOR THE YEAR ENDED MARCH 31, 2018

			Anger						
	Community	Community	Management		Partner	PARS			
	Justice Worker	Justice Worker	r Substance	Bail Beds	Assault	Court			
	1000 Finch Ct	2201 Finch Ct	Abuse	Program	Response	Referral	TOTAL	TOTAL	•
	2018	2018	2018	2018	2018	2018	2018	2017	
Revenue									
Bail Beds Program				\$ 196,505			\$ 196,505		
PARS					\$ 356,865	\$ 190.933	547.798	\$ 509 275	
Anger Management			\$ 29,671						
MAG Justice program	\$ 103,600	\$ 102,800					206 400	194 824	
City of Toronto Fees for service				7,606	84 194		7,606	- 22 63	
	103,600	102,800	29,671	204,111	441,059	190,933	1,072,174	795,324	
Expenses									
Advertising & promotion	580	619	229		1.027	529	2 984	1 356	
Amortization		146		315	146		100'-	,	
Bookkeeping	425	725	290		725	725	2.890	3.810	
Furniture, Equipment & Lease	471	392	1,078	656	472	327	3,396	2,581	
Food				2,045	102		2,147	181	
Insurance	800	1,000		1,125			2,925	1,800	
Maintenance	156	156	3,589	7,141	3,700	2,456	17,198	11,699	
Office supplies	2,957	2,746	819	5,138	20,233	88	31,973	6,812	
Other expense			24		21	21	63	891	
Postage, courier	30	36	318	442	1,527	52	2,405	2.458	
Printing, copying	108	108	577	440	1,162	1,063	3,458	3,589	
Professional fees	1,995	1,576	476	2,156	38,306	1,758	46,267	26,977	
Program Rent	34	1,022	91	6,558	602	253	8,560	2,263	
Salaries	89,276	106,414	25,733	153,299	332,485	175,673	882.880	702.317	
Security system	•	•	222	831	9,931	222	11,206	10,355	
Staff training	744	1,046	300	919	5,385	273	8,667	6,562	
Telephone, Internet & Cable	4,494	3,409	577	2,434	3,327	2,603	16,844	13,456	
Travel Utilities	666	303	29 2,626	953 2,731	1,435	3,088 2,627	6,807	5,348	
	103,069	119,698	37,580	208,779	440,653	196,250	1,106,029	831,594	
Excess of Expenses over Revenue	\$ 531	\$ (16,898)	(2,909)	\$ (4,668)	\$ 406	\$ (5,317)	\$ (33,855) \$	(36.270)	
						I			

JOHN HOWARD SOCIETY OF TORONTO SCHEDULE OF SUPPLEMENTARY OPERATIONS **CORRECTIONAL SERVICES CANADA** FOR THE YEAR ENDED MARCH 31, 2018

	CRF						
	Walter Huc		0000	_	FOT 1 1		, i
	House		CDRC	,	TOTAL		TOTAL
Revenue	<u>2018</u>		<u>2018</u>		<u>2018</u>		<u>2017</u>
CSC-Urine analysis			29,376	¢	20.276	•	40.40
CSC – CRF High Risk	\$ 59	,421	29,370	\$	29,376 59,421	\$	18,407
CSC – Contract Funding),118			590,118		94,724
CSC-CRDC	330	,,110	191,727		191,727		585,945
CSC-Women's Contract			39,028		39,028		186,231
City Of Toronto			00,020		33,020		50,625
Other revenue	1	,022	1,006		2,028		(347) 336
20							
-	650	<u>,561</u>	261,137		911,698	_	935,921
Expenses							
Advertising & promotion		703	490		1,193		630
Amortization		,775	4,721		25,496		24,607
Bookkeeping		2,000	725		2,725		2,700
CMHC reserve		,000			5,000		5,000
Equipment lease charges		,753	1,880		5,633		3,409
Food		2,547	208		22,755		17,768
Insurance		,141	2,400		7,541		9,073
Maintenance	8	,081	11,862		19,943		17,376
Mortgage interest		427			427		568
Office supplies	11	,181	3,341		14,522		7,381
Other expense	10 				-		900
Postage, courier	. 1	,082	176		1,258		809
Printing, copying	_	373	948		1,321		1,605
Professional fees		,291	18,495		21,786		5,906
Program		,131	5,414		11,545		14,243
Rent		,062	12,000		17,062		14,876
Salaries & benefits		,643	182,853		609,496		617,233
Security system		,216	267		1,483		1,278
Staff training		,931	8,772		24,703		11,528
Telephone & internet & cable		,212	5,928		20,140		22,797
Travel		,090	1,947		11,037		13,657
Utilities	10	<u>,925 </u>	1,125		12,050	_	15,121
	573	,564	263,552		837,116		808,465
			i i				
Excess of Revenue over Expenses	\$ 76	,997 \$	(2,415)	\$	74,582	\$	127,456

JOHN HOWARD SOCIETY OF TORONTO SCHEDULE OF SUPPLEMENTARY OPERATIONS KLINK COFFEE FOR THE YEAR ENDED MARCH 31, 2018

Davis	20	018		<u>2017</u>
Revenue Coffee & teas	œ.	E4 C44	œ.	40.700
Donation	\$	54,614	\$	42,792
United Way -Enterprise Fund Grant		2,269		659
City of Toronto-Investing in Neighbourhoods		48,000		43,000
Foundations and Other Agencies		- 7 777		2,372
Other revenue		7,777 553		5,755
Outer revenue		555	-	
•	 	113,213		94,578
Cost of Sales				*
Opening inventory		3,991		5,812
Purchases		37,931		28,081
Closing inventory		4,556	٠	3,991
Cost of sales	\$	37,366	\$	29,902
Expenses				
Advertising & promotion		715		1,258
Amortization		233		606
Bank charges		513		562
Bookkeeping		435		1,077
Equipment & lease charges				9
Insurance		2,278		2,015
Maintenance		395		370
Office supplies		1,647		1,865
Postage, courier		.,		82
Printing, copying		25		12
Professional fees		9,344		7,090
Program		34		100
Rent		9,380		6,690
Salaries		74,214		40,931
Security system		211	-	156
Staff training		2,428		202
Telephone & internet		3,329		1,960
Travel		266	14	104
Utilities		978		488
	And the second s	106,425		65,577
Excess of Expenses over Revenues	\$	(30,578)	\$	(901)

JOHN HOWARD SOCIETY OF TORONTO SCHEDULE OF OPERATIONS OTHER PROGRAMS FOR THE YEAR ENDED MARCH 31, 2018

Revenue		Total <u>2018</u>	Total <u>2017</u>
United Way	\$	521,305	\$ 521,184
Delta Bingo	*	45,384	38,844
City of Toronto		902,673	965,891
Foundations & other agencies		363,350	267,243
Ministry of Community Safety		66,129	171,330
Ministry of Attorney General		97,727	94,133
Department of Justice		175,000	26,993
Donations & fundraising		126,264	101,874
Fee for services		171,389	102,895
Other revenue		18,022	51,834
		2,487,243	2,342,221
Expenses			
Advertising & promotion		3,836	8,818
Amortization		53,937	64,457
Bank charges		4,325	5,035
Bookkeeping		8,450	13,300
Equipment & lease charges		8,993	16,736
Food		2,414	383
Insurance		8,244	8,120
Maintenance		46,073	60,598
Mortgage interest		70,348	73,716
Office supplies		20,588	28,564
Other expenses		562	8,168
Postage, courier		6,160	7,290
Printing, copying		8,399	8,348
Professional fees		187,502	33,598
Program	180	214,474	183,479
Purchased Services		4,500	
Rent		89,657	110,807
Salaries		1,412,777	1,339,391
Security system		4,318	9,787
Staff training		17,556	20,006
Telephone & internet		42,290	38,824
Travel		21,693	15,316
Utilities		40,769	47,507
		2,277,865	2,102,248
Excess of Revenue over Expenses	\$	209,378	\$ 239,973

1. Purpose of the Organization

John Howard Society of Toronto is a local organization operating programs and services to ensure a safer community by helping people become responsible community members. It provides support services to people in conflict with the law and adults at imminent risk of coming into conflict with the law, in order to facilitate positive change in the community.

2. Summary of Significant Accounting Policies

The financial statements are prepared on the basis of generally accepted accounting principles for not-for-profit enterprises, the most significant of which, are described below:

Revenue Recognition

The Society follows the deferral method of accounting for contributions whereby restricted contributions related to expenses of future periods are deferred and recognized as revenue in the period in which the related expenses are incurred. Unrestricted contributions are recognized when received. Cash donations are recognized when received.

Capital Assets

Capital assets are stated at cost. Amortization of land and buildings is equal to the mortgage principal paid in accordance with the policies of Canada Mortgage and Housing Corporation. (See note 3 for exception to cost)

Other assets are amortized over their estimated useful lives on the straight line basis on a percentage declining balance at the following rates per annum:

Computer equipment 25%
Office equipment & software 10%
Furniture and fixtures 20%

Leasehold improvements Straight line over lease term

Building-Eglinton 40yrs straight line

Building-Jones Equal to annual mortgage principal paid

Use of estimates

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities

and disclosure of contingent assets and liabilities at the statement of financial position date and the reported amounts of revenue and expenses during the reported period. Actual results could differ from those estimates. The most significant estimates in these financial statements include estimate of useful lives of capital assets and contributions received, but not recognized as revenue.

Benevolent Fund

This fund was established to provide support to families of offenders.

419 Jones Reserve Fund

This fund was established to provide for future replacement of capital assets. Allocations are made in accordance with the Society's agreement with the City of Toronto Housing Division.

General Fund

The general fund represents the net accumulation of all revenue received and expenses incurred for the Society. It is used to provide funding for the programs and services of John Howard Society of Toronto.

Eglinton Building Reserve Fund

In 2017, the Board established this fund to provide for the renovations of the second floor at 1669 Eglinton Avenue.

Financial Instruments

The organization initially measures its financial assets and financial liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at amortized cost. Changes in fair value are recognized in excess of revenue over expenses. Financial assets measured at cost include cash and accounts receivable. Financial liabilities measured at amortized cost include accounts payable & accrued liabilities and mortgages payable.

Inventory

Inventory is carried at the lower of cost and net realizable value on a first in first out basis.

Contributed Material and Services

This organization, in common with many non-profit organizations, makes extensive use of volunteers and donated materials in conducting its activities. Donated materials are recorded at the fair market value if it can be reasonably determined and a receipt has been issued, but no attempt has been made to quantify the value of volunteer services in these financial statements.

3. Renovation Costs to Jones Avenue Building

The Society received two capital replacement grants which were used to pay for renovations to 419 Jones Avenue in 2004. The amounts paid for renovations are as follows:

City of Toronto – Housing Grant	\$ 248,038
City of Toronto – SCPI Grant	90,000
	\$ 338,038

Due to a request from the City of Toronto, the accounting presentation is to record the renovation costs as an allocation of funds out of the City of Toronto grants. As a result, the cost of the renovations are not recorded in the value of the buildings on the statement of financial position. The cost of the land and buildings is understated by this amount. This presentation is not in accordance with generally accepted accounting principles.

4. Capital Assets

	Cost	<u>Accum</u>	<u>2018</u>	2017
		<u>Amort</u>	<u>Net</u>	<u>Net</u>
Land & bldg - 419 Jones	\$ 271,297	209,160	62,137	77,487
Land & bldg-Eglinton	2,716,689	170,102	2,546,587	2,287,545
Leasehold Improvements	113,836	100,831	13,005	24,754
Computer equipment	23,941	13,987	9,954	5,271
Computer software	46,466	40,272	6,194	5,806
Office equipment	38,219	25,413	12,806	11,445
Furniture and Fixtures	53,665	30,753	22,912	20,477
	\$ 3,264,113	<u>590,518</u>	2,673,595	2,432,785

5. <u>Deferred Contributions</u>

This amount represents contributions from corporate donors and a Trillium Grant which will be used for expenses in the future year.

6. Inventory

Inventory consists of coffee, tea and promotional items.

7. Long-Term Debt

Mortgage payable bearing interest at 3.15% per	2018	2017
annum, repayable in monthly instalments of principal and interest of \$6,321, due February 20, 2023, secured by first priority on the Eglinton Avenue property with a net book value of \$2,546,587 Interest rate increase annually.	\$ 845,097	\$ 885,376
Mortgage payable bearing interest at 2.5% per annum, repayable in monthly instalments of principal and interest of \$3,550 due February 28, 2018, secured by second priority on the Eglinton Avenue property with a net book value of \$2,546,587 ranking pari passu with the mortgage		
noted below.		38,560
Mortgage payable bearing interest at 3% per annum, for the first five years, repayable in monthly instalments of interest only, due February 28, 2024, secured by second priority on the Eglinton Avenue	350,000	350,000
	470 E700 - 5000 \$100 E - 510 E700	

property with a net book value of \$2,287,545 ranking pari passu with the mortgage noted above.

Mortgage payable bearing interest at 4.75% per annum, repayable in monthly instalments of principal and interest of \$3,619, due May 13, 2019, secured by first priority on the Eglinton Avenue property with a net book value of \$2,546,587

489,514 509,167

The mortgage bears interest at the rate of .93% per annum. It is payable in blended monthly payments of \$1,314 and is amortized over 15 years. It becomes due August 1, 2020. This mortgage is secured by the property at 419 Jones Ave.

	1,642,589	874,465
Less: current portion	79,710	961,676
	1,722,299	1,836,141
	37,688	53,038

Scheduled debt repayments to the maturity dates are as follows:

2019	\$79,710
2020	533,293
2021	45,552
2022	47,454
2023	666,543
Thereafter	350,000

1,722,552

Interest on long-term debt for the year amounted to \$70,775 (2017 - \$74,283).

8. Financial Instruments and Risks

Risks and concentrations

The organization is exposed to various risks through its financial instruments, without being exposed to concentrations of risk. The following analysis provides a measure of the organizations risk exposure at the statement of financial position date, March 31, 2018:

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization's liquidity is adequate.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The organization main credit risk is accounts receivable.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk:currency risk, interest rate risk and other price risk.

Currency risk

Currency risk is the risk that fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The organization does not transact in foreign currencies.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The organization is exposed to interest rate risk on its mortgages payable.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate or currency risk), whether those changes are caused by factors specific to the individual financial instrument or it issuer, or factors affecting all similar financial instruments traded in the market. The organization is not exposed to other price risk.

9. Income Tax Status

The Society is a registered non-profit organization within the meaning of the Income Tax Act (Canada) and is exempt from income taxes.

10. Economic Dependence

The organization receives a substantial amount of its revenue from the Federal Government, Ontario Government and City of Toronto and is financially dependent on the government for funding.

11. Commitments

The society has operating lease commitments in respect of equipment and premises which end at various times from 2018 through 2019. Total payments remaining over the lease terms are as follows:

2019	137,200
2020	35,300
2021	14,700

12. Line of Credit

The Organization has a revolving operating facility for \$50,000 secured by a General Security Agreement covering all assets. The facility bears interest at the prime rate plus 1.25% per annum and is repayable on demand. As at March 31, 2018 the outstanding balance related to the credit facility was \$Nil (2017 - \$Nil).

13. Transactions with Related Parties

During the year, the society made payments to The John Howard Society of Ontario for benefits administration in the amount of \$47,389 (2017 - \$40,125).

14. Native Inmate Liaison Program

John Howard Society of Toronto has an agreement to provide Native Inmate Liaison services in three maximum security provincial Ministry locations. The Ministry of Community Safety and Correctional Services compensates the organization for specific hours provided. The actual costs of the employees working on this program is recorded below.

Revenue	
Ministry of Community Safety and Correctional Services	\$ 66,129
Expenses	
Salaries	115,762
Benefits	23,445
	139,207
	\$ (73,078)
	Ψ (73,076)