



Financial Statements

John Howard Society of Peel-Halton-Dufferin

March 31, 2026

John Howard Society of Peel-Halton-Dufferin

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Independent Auditor's Report

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To the Members of
John Howard Society of Peel-Halton-Dufferin

Qualified Opinion

We have audited the financial statements of John Howard Society of Peel-Halton-Dufferin (the "Society"), which comprise the statement of financial position as at March 31, 2026, and the statement of operations, statement of changes in fund balances and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2026, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Society derives revenue from the general public in the form of donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were unable to determine whether any adjustments might be necessary to donations revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2026 and March 31, 2025, current assets as at March 31, 2026 and March 31, 2025 and net fund balances as at April 1 and March 31 for both 2026 and 2025 years. Our audit opinion on the financial statements for the year ended March 31, 2025 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Independent Auditor's Report (continued)

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ♦ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ♦ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- ♦ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ♦ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- ♦ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Doane Grant Thornton LLP

Markham, Canada
September 9, 2026

Chartered Professional Accountants
Licensed Public Accountants

John Howard Society of Peel-Halton-Dufferin

Statement of Financial Position

Year ended March 31	Operating Fund	Reserve Fund	Capital Fund	2026	2025
Assets					
Current					
Cash	\$ 413,005	\$ 8,031	\$ -	\$ 421,036	\$ 743,096
Accounts receivable	118,409	154	-	118,563	90,244
Government remittances receivable	54,119	-	-	54,119	56,897
Marketable securities (Note 3)	-	2,174,450	-	2,174,450	1,960,193
Prepaid expenses	96,938	-	-	96,938	85,013
	<u>682,471</u>	<u>2,182,635</u>	<u>-</u>	<u>2,865,106</u>	<u>2,935,443</u>
Long-term					
Capital assets (Note 4)	<u>-</u>	<u>-</u>	<u>27,022</u>	<u>27,022</u>	<u>54,067</u>
	<u>\$ 682,471</u>	<u>\$ 2,182,635</u>	<u>\$ 27,022</u>	<u>\$ 2,892,128</u>	<u>\$ 2,989,510</u>

See accompanying notes to the financial statements.

John Howard Society of Peel-Halton-Dufferin

Statement of Financial Position

Year ended March 31	Operating Fund	Reserve Fund	Capital Fund	2026	2025
Liabilities					
Current					
Accounts payable and accrued liabilities	\$ 135,371	\$ -	\$ -	\$ 135,371	\$ 209,913
Deferred contributions (Note 5)	<u>768,055</u>	<u>-</u>	<u>-</u>	<u>768,055</u>	<u>812,117</u>
	<u>903,426</u>	<u>-</u>	<u>-</u>	<u>903,426</u>	<u>1,022,030</u>
Fund balances (Note 2 & 9)					
Capital fund	-	-	27,022	27,022	54,067
Personnel policy and stabilization reserve (Note 8)	-	2,055,861	-	2,055,861	1,839,161
Equipment and IT reserve (Note 8)	-	126,774	-	126,774	126,774
Unrestricted	<u>(220,955)</u>	<u>-</u>	<u>-</u>	<u>(220,955)</u>	<u>(52,522)</u>
	<u>(220,955)</u>	<u>2,182,635</u>	<u>27,022</u>	<u>1,988,702</u>	<u>1,967,480</u>
	<u>\$ 682,471</u>	<u>\$ 2,182,635</u>	<u>\$ 27,022</u>	<u>\$ 2,892,128</u>	<u>\$ 2,989,510</u>

Commitments (Note 6)

On behalf of the Board of Directors

DocuSigned by:

Pauline Wainwright

Director

Signed by:

Peter James Wood

Director

John Howard Society of Peel-Halton-Dufferin

Statement of Operations

Year ended March 31	Operating Fund	Reserve Fund	Capital Fund	2026	2025
Revenue (Note 5)					
Grants					
Ministry of Attorney General	\$ 2,154,687	\$ -	\$ -	\$ 2,154,687	\$ 1,508,788
Region of Peel	441,280	-	-	441,280	444,121
Ministry of Children, Community and Social Service	329,960	-	-	329,960	305,681
Ministry of the Solicitor General	225,256	-	-	225,256	309,016
United Way	261,804	-	-	261,804	261,804
Halton Region	211,428	-	-	211,428	237,950
Other Revenue	21,838	-	-	21,838	38,562
Other income	12,920	-	-	12,920	287,128
Unrealized gain	-	209,457	-	209,457	63,959
Realized (loss) gain	-	(21,616)	-	(21,616)	28,403
Dividend and other investment income	-	44,327	-	44,327	64,949
Rental income	7,300	-	-	7,300	10,800
Fees for services	6,665	-	-	6,665	5,398
Donations	2,004	-	-	2,004	6,456
	<u>3,675,142</u>	<u>232,168</u>	<u>-</u>	<u>3,907,310</u>	<u>3,573,015</u>
Expenditures					
Salaries	2,535,701	-	-	2,535,701	2,238,613
Employee benefits & HR costs	486,407	-	-	486,407	402,654
Occupancy costs	254,764	-	-	254,764	255,427
Administration expenses	244,302	14,080	-	258,382	231,835
Service and program expenses	165,459	-	-	165,459	157,645
Professional fees	31,755	-	-	31,755	49,989
Travel and conference expenses	123,043	-	-	123,043	57,618
Project costs	1,128	-	-	1,128	390
Fundraising	1,436	-	-	1,436	-
Amortization of capital assets	-	-	27,045	27,045	36,836
Other	968	-	-	968	-
	<u>3,844,963</u>	<u>14,080</u>	<u>27,045</u>	<u>3,886,088</u>	<u>3,431,007</u>
Excess (deficiency) of revenue over expenditures	<u>\$ (169,821)</u>	<u>\$ 218,088</u>	<u>\$ (27,045)</u>	<u>\$ 21,222</u>	<u>\$ 142,008</u>

See accompanying notes to the financial statements.

John Howard Society of Peel-Halton-Dufferin

Statement of Changes In Fund Balances

Year ended March 31	Operating Fund	Reserve Fund	Capital Fund	2026	2025
Fund balance - beginning of year	\$ (52,522)	\$ 1,965,935	\$ 54,067	\$ 1,967,480	\$ 1,825,472
Excess (deficiency) of revenue over expenditures	<u>(169,821)</u>	<u>218,088</u>	<u>(27,045)</u>	<u>21,222</u>	<u>142,008</u>
	(222,343)	2,184,023	27,022	1,988,702	1,967,480
Transfers from reserve fund	<u>1,388</u>	<u>(1,388)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, end of year	<u>\$ (220,955)</u>	<u>\$ 2,182,635</u>	<u>\$ 27,022</u>	<u>\$ 1,988,702</u>	<u>\$ 1,967,480</u>

See accompanying notes to the financial statements.

John Howard Society of Peel-Halton-Dufferin

Statement of Cash Flows

Year ended March 31	2026	2025
Operating		
Excess of revenue over expenditures	\$ 21,222	\$ 142,008
Items not affecting cash and cash equivalents:		
Amortization of capital assets	27,045	36,836
Loss (gain) on sale of marketable securities	21,616	(28,403)
Unrealized loss (gain) on marketable securities	(209,457)	(63,959)
	(139,574)	86,482
Change in non-cash working capital items		
Accounts receivable	(28,319)	104,225
Government remittances	2,778	(16,064)
Prepaid expenses	(11,925)	(1,413)
Accounts payable and accrued liabilities	(74,542)	81,316
Deferred contributions	(44,062)	442,320
	(295,644)	696,866
Investing		
Purchase of capital assets	-	(17,806)
Proceeds from sale of marketable securities	2,749,619	1,835,524
Purchase of marketable securities	(2,776,035)	(2,241,220)
	(26,416)	(423,502)
Decrease (increase) in cash	(322,060)	273,364
Cash		
Cash, beginning of year	743,096	469,732
Cash, end of year	\$ 421,036	\$ 743,096

John Howard Society of Peel-Halton-Dufferin

Notes to the Financial Statements

Year ended March 31, 2026

1. Nature of operations

John Howard Society of Peel-Halton-Dufferin (the "Society") was incorporated on January 30, 1996, a corporation without share capital that is a registered charity under paragraph 149(1)(f) of the Income Tax Act. The Society is an affiliate of the John Howard Society of Ontario. The Society's mission is to prevent crime through research, community education, and the promotion of systemic change and restorative services to individuals.

2. Significant accounting policies

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant policies are detailed as follows:

Revenue recognition

The Society follows the deferral method of accounting for contributions. Restricted contributions are recorded as deferred contributions and recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable when the amount to be received can be reasonably estimated and collection is reasonably assured. Contributions restricted for capital assets are included in deferred capital contributions and are amortized to revenue at the same rate and on the same basis as amortization of the related capital assets.

Investment income includes dividends, realized and unrealized gains or losses during the year. The realized gains or losses from investment transactions are recorded on the transaction date. The investment income is unrestricted and is recognized as revenue when earned.

ReSet revenue relates to revenue received for services provided to JHS Ottawa relating to the ReSet project. Rental income, fees for services and other revenue are recorded when the service is provided.

John Howard Society of Peel-Halton-Dufferin

Notes to the Financial Statements

Year ended March 31, 2026

2. Significant accounting policies (continued)

Fund accounting

The Society's funds have been classified as follows:

Operating Fund

Day-to-day operations are recorded in the Operating Fund. This includes the revenues from Ministry programs and donations, and expenses related to salaries, administration and occupancy.

Reserve Fund

The reserve fund reports amounts that have been set aside in reserve for specific purposes by the Board of Directors, as follows:

- (i) Equipment and IT Reserve - this reserve provides for future equipment and software replacements and repairs.
- (ii) Personnel policy and stabilization reserve - this reserve ensures the continued service delivery at times of funding shortfalls, provides for any liabilities arising from the Society's personnel policies, and provides and maintains property and leasehold improvements and commitments for the Society's locations.

Capital Fund

The Capital Fund includes all the activity throughout the year that is associated with the Society's capital expenditures as well as related liabilities.

Use of estimates

Management reviews the carrying amounts of items in the financial statements at each reporting date to assess the need for revision or any possibility of impairment. Many items in the preparation of these financial statements require management's best estimate. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action. These estimates are reviewed periodically, and adjustments are made to excess of revenues over expenditures as appropriate in the year they become known.

Items subject to significant management estimates include, collectability of accounts receivable, the useful life and impairment of capital assets, accruals and deferral of revenues.

Capital assets

Capital assets are recorded at cost. The Society provides for amortization using the straight-line method at rates designed to amortize the cost of the capital assets over the estimated useful lives as follows:

Equipment	Straight-line	3 years
Furniture and fixtures	Straight-line	5 years
Leasehold improvements	Straight-line	Over the term of the lease

John Howard Society of Peel-Halton-Dufferin

Notes to the Financial Statements

Year ended March 31, 2026

2. Significant accounting policies (continued)

Impairment of long-lived assets

The Society tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected undiscounted future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent carrying value exceeds its fair value.

Contributed services

Volunteers contributed time to assist the Society in carrying out various programs. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

Financial instruments

The Society considers any contract creating a financial asset, liability and equity instrument as a financial instrument, except in certain limited circumstances. The Society accounts for the following as financial instruments:

- cash
- accounts receivable
- marketable securities
- accounts payable

A financial asset or liability is recognized when the Society becomes a party to contractual provision of the instrument.

The Society initially measures its financial assets and financial liabilities at fair value. They are subsequently measured at amortized cost, except for marketable securities that are quoted in an active market, which are subsequently measured at fair value. Changes in fair value are recorded in revenue.

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in excess of revenues over expenditures. When events occurring after the impairment confirm that a reversal is necessary, the reversal is recognized in excess of revenues over expenditures up to the amount of the previously recognized impairment.

John Howard Society of Peel-Halton-Dufferin

Notes to the Financial Statements

Year ended March 31, 2026

3. Marketable securities

	<u>2026</u>	<u>2025</u>
Treasury bill	\$ 1,021,512	\$ 1,099,986
Canadian equities, options and investment trust	596,379	376,758
US equities and options	<u>556,559</u>	<u>483,449</u>
	<u>\$ 2,174,450</u>	<u>\$ 1,960,193</u>

4. Capital assets

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>2026 Net Book Value</u>	<u>2025 Net Book Value</u>
Equipment	\$ 105,162	\$ 105,162	\$ -	\$ 1,300
Furniture and fixtures	80,620	63,220	17,400	33,523
Leasehold improvements	<u>36,239</u>	<u>26,617</u>	<u>9,622</u>	<u>19,244</u>
	<u>\$ 222,021</u>	<u>\$ 194,999</u>	<u>\$ 27,022</u>	<u>\$ 54,067</u>

John Howard Society of Peel-Halton-Dufferin

Notes to the Financial Statements

Year ended March 31, 2026

5. Deferred contributions

The changes in deferred contributions are as follows:

	March 31, 2025	Amounts received during the year	Revenue recognized during the year	March 31, 2026
Ministry of Attorney General				
Bail Verification and Supervision (BAIL) (a)	\$ 597,902	\$ 2,048,690	\$ (2,096,687)	\$ 549,905
Direct Accountability (DAP) (b)	-	62,200	(58,000)	4,200
Ministry of Children, Community and Social Service				
Halton Youth Attendance Centre (HYAC) (c)	14,518	286,368	(286,367)	14,519
Youth Justice Committee (YJC) (d)	11,446	43,680	(43,680)	11,446
C&M Meighan Foundation	10,000	25,000	(8,520)	26,480
R Kerr Foundation	19,004	-	(13,318)	5,686
Region of Peel				
Homelessness Prevention Program (e)	22,271	356,551	(356,553)	22,269
WRAP	-	126,739	(76,396)	50,343
Patch	56,067	-	-	56,067
Other	5,096	-	-	5,096
United Way	-	261,804	(261,804)	-
Halton Region				
Adult Early Intervention Program (AEIP)	2,500	68,463	(62,965)	7,998
That's a Wrap (TAW)	50,934	97,529	(148,463)	-
Ontario Trillium Foundation	4,113	-	-	4,113
Other	18,266	-	(8,333)	9,933
	<u>812,117</u>	<u>3,377,024</u>	<u>(3,421,086)</u>	<u>768,055</u>

(a) The total expenses during the year for the Bail Verification Program were \$2,096,687

(b) The total expenses during the year for the Direct Accountability Program were \$83,108

(c) The total expenses during the year for Halton Youth Attendance Centre Program were \$278,591

(d) The total expenses during the year for Youth Justice Committee Program were \$44,219

(e) The total expenses during the year for Homelessness Prevention Program were \$338,239

John Howard Society of Peel-Halton-Dufferin
Notes to the Financial Statements

Year ended March 31, 2026

6. Lease commitments

The Society has operating lease commitments with respect to premises. The future minimum commitments are as follows:

2027	\$	137,026
2028		58,887
2029		<u>9,145</u>
	\$	<u>205,058</u>

7. Financial instruments

The Society is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Society's risk exposure and concentration as of March 31, 2026. Unless otherwise noted, these risks have not changed significantly from prior year.

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Society is exposed to credit risk with respect to cash and accounts receivable. The credit risk for cash and cash equivalents is insignificant since they are held by a large financial institution. For accounts receivable, the Society monitors on a continuous basis its accounts receivable and provides provision for bad debts as necessary. The allowance for doubtful accounts at year end is \$Nil (2025- \$Nil). In the opinion of management, the credit risk exposure to the Society is not significant.

(b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Society is exposed to this risk primarily from its accounts payable and mortgage payable. The Society manages its liquidity risk by monitoring its operating requirements. The Society prepares a budget to ensure it has sufficient funds to fulfil its obligations.

(c) Market risk

Market risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether the factors are specific to the instrument or all instruments traded in the market. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk.

(i) Other price risk

The Society is exposed to certain price risks which cause the fair value of its investments in marketable securities to fluctuate. To protect against this risk, the Society has developed an investment policy which requires diversified investments to ensure the portfolio meets specific requirements. As a result, it is management's opinion that the Society is not exposed to significant other price risk arising from its marketable securities.

John Howard Society of Peel-Halton-Dufferin

Notes to the Financial Statements

Year ended March 31, 2026

7. Financial instruments (continued)

(ii) Interest rate risk

Interest rate risk is the risk that the Society has interest rate exposure on its mortgage payable, which are variable based on the bank's prime rates. This exposure may have an effect on its earnings in future periods. The Society reduces its exposure to interest rate risk by regularly monitoring published bank prime interest rates which have been relatively stable over the period presented. As the mortgage was repaid during the year, this risk has been removed..

(iii) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. As at March 31, 2026, cash and marketable securities of \$3,322 and \$339,411 respectively (2025 - \$2,637 and \$336,313) are denominated in US dollars and converted into Canadian dollars.

8. Changes in reserve

Equipment and IT reserve

	2026	2025
Beginning and ending balance	\$ 126,774	\$ 126,774

Personnel policy and stabilization reserve

	2026	2025
Beginning balance	\$ 1,839,161	\$ 1,339,574
Transfers from operating fund - T-Bills	-	400,000
Dividend and other investment income	44,327	64,949
Unrealized gain	209,457	63,959
Realized gain	(21,616)	28,403
Other	-	154
Training - Better Board Kits	-	(930)
Management fees	(14,080)	(12,378)
Interfund transfer	(1,388)	(44,570)
	\$ 2,055,861	\$ 1,839,161
Total	\$ 2,182,635	\$ 1,965,935